



*America's First Choice*

# CONTACT

Vol. 21, No. 7

Magazine for and about Air Force Reserve members assigned  
to the 349th Air Mobility Wing Travis Air Force Base, California

July 2003

## American heroes reenlist



## 349th AMW members

# My final pass and review

Welcome to the July UTA ! We remain unbelievably busy. The numbers as I write this are 1,063 and 240 – 1,063 mobilized and 240 deployed. Those numbers don't even count the C-5 crews out on missions and we currently have 19 of 21 available crews on the road. As you may have noticed by looking at our ramp, we don't have any C-5s left. There are more missions than there are aircraft and as soon as an aircraft becomes available, we assign it a mission, alert a crew and away it goes. Right now we have seven missions awaiting aircraft and the forecast is for more of the same. So it doesn't look like things will ease up anytime soon. So thanks to the great C-5 folks who are making it happen!

While we are on the subject of mobilization, let me tell you what I know about demobilization. The answer is nothing! Plenty of rumors but no official word. My advice is the same as it has always been – plan for the long haul. If you have family hardships as a result of your mobilization, work them through your chain of command and make full use of the assets available through either the 60th AMW or 349th AMW Family Readiness Office. Both are available to you. If your employer has concerns, we'll be glad to work with them and tell them what we know. We can put them in touch with ESGR, or I'll be glad to give them a call myself. Rest assured as soon as we receive official dates, we'll get the word out.

Let me say thanks again for the incredible honor bestowed upon me last month when the wing's Chiefs inducted me as an honorary Chief Master Sergeant. It was a special evening for my family and me as you can see by the pictures starting on Page 6. As I said at the induction ceremony, "You are very special people!"

How many of you have registered for ATWIND? You should, it's a lot of fun! The website is [www.atwind.com](http://www.atwind.com) and the first free game piece is 9999-2003-999. Thanks to **Master Sgt. Pam Silas** for running this year's campaign!

Lodging remains one of our primary concerns. As if we weren't already incredibly short on lodging, we recently had to take one of our contract hotels off the list. The E-Z 8 motel in Fairfield has some problems. The list is long and I won't bore you with details, but the bottom line is

that it didn't meet Air Force standards, and they lost the contract. They are working with the new lodging manager, **Mr. Doug Marchel**, to correct the problems to meet standards. We are committed to providing you safe, comfortable, lodging and we need to know if our lodging providers are not getting the job done!

Congratulations to the Operations Group! The 15th AF Aircrew Standardization and Evaluation team recently visited and thoroughly inspected all assets of our flying organizations. I'll have more details when we receive the final report, but the overall grade was in keeping with the exceptional men and women with whom I am privileged to work every day—Excellent! The grade was all the more exceptional when you consider that it was received in the middle of a war with almost the entire group mobilized and much of it deployed! The list of folks who went above and beyond is too long to print but I must recognize **Maj. Dave Pavey** and the entire OGV. Well done to all our operators!

There's been a lot of concern about what the proper uniform of the day is. AMC recently directed a change: anyone who works primarily in an office environment will now wear the light blue uniform vice BDU's. However, if you have duties requiring wear of the flight suit or BDUs, then that will be the uniform of the day for you. Unfortunately we were not given much advance notification of this change and we are trying to get it implemented as soon as we can. We realize this is a big change and many of you have not worn your blue uniform for years. So we are asking you to do two things. First of all, wear a proper uniform to work. If your blues are out of date, don't wear them; wear your BDU's instead. Secondly, get your blue uniform up to speed as quickly as possible. Not surprisingly, there has been a run on uniforms items at clothing sales and they may not have everything you need. But get it done as soon as you can.

July will be busy for us, especially those on B Flight. There will be a change of command at 0900 on Sunday, July 20. It will be conducted on the flight line in front of the Distinguished Visitors Lounge which is right next to the Passenger Terminal. After the ceremony, there will be a reception in the Passenger Terminal immediately behind the formation area. I



## Pass and Review

By Col. James T. Rubeor

look forward to a first-class ceremony, thanks to the hard work of many people but especially **Capt. Erin Evans** and **Capt. Terry Cotter**!

The uniform issue will come into play during the change of command ceremony on July 20th. The choices, as I see them, boil down to this – direct everyone to wear their blues (even though many have duties requiring the wear of flight suits or BDUs and would have to change uniforms after the ceremony) or direct everyone to wear the uniform of the day even though it will be a mixture of blue and green uniforms. Since UTAs are our primary training opportunities and time is precious, we will wear the uniform of the day and avoid the uniform change. The important thing for me is to have as many people as possible in formation to see the change of command and hear what the new commander, **Brig. Gen. Thomas M. (Tom) Gisler**, has to say. As usual, there will be a reception immediately after the ceremony and I encourage you to go by and personally welcome **Tom** and his wife, **Cleo**, back to the Travis family!

This will be the last chance I have to write the "Pass and Review" section of the *Contact*. What a wonderful three years it has been for **Michele** and I to have served with all of you in the 349th AMW! You have been so kind to us personally and so dedicated to excellence professionally that we can scarcely thank you enough. Your list of accomplishments while we have been here is truly remarkable. Time and space don't allow me to list them all here but you should take enormous pride in what you do for our country as Citizen Airmen. You are some of the finest men and women I have ever known, and I think **General Gisler** is a lucky man! It has been an honor and a privilege to have served with you.

Michele and I wish you all the best!



349th Air Mobility Wing  
Office of Public Affairs  
520 Waldron Street  
Travis AFB, CA 94535--2100  
Office Hours:  
Monday - Friday and UTAs  
7:30 a.m. - 4:30 p.m.  
Phone: (707) 424-3936  
FAX: (707) 424-1672  
[www.travis.af.mil/pages/349pa](http://www.travis.af.mil/pages/349pa)

**Commander**

Col. James T. Rubeor

**Chief, Public Affairs**

2nd Lt. Robin Jackson

**Deputy Chief, Public Affairs**

Ronald Lake

**Public Affairs Assistant**

Patti Schwab-Holloway

**Editor**

Patti Schwab-Holloway

**Public Affairs Officer**

Capt. Dawn Young

**Public Affairs Staff**

Master Sgt. Marvin Meek  
Tech. Sgt. Jacqueline Murray

**CONTACT** magazine is the monthly, authorized publication of the Air Force Reserve's 349th Air Mobility Wing, Travis Air Force Base, California. It is printed under a contract with Folger Graphics, Hayward, California. The contents expressed herein are not necessarily the official views of, or endorsed by, the U.S. Government, the Department of Defense, or the Department of the Air Force. All photographs are U.S. Air Force photographs unless otherwise indicated.

Missing your **CONTACT** magazine? The magazine is mailed each month to the address on file with Personnel Systems. If you aren't receiving your magazine, check with your orderly room or administration section to ensure your address is correct.

# CONTACT

Vol. 21, No. 7

July 2003

## Inside this issue

### 4 Effective leaders know the importance of PME

The objective of the Air Force's Professional Military Education is to strengthen the professional military stature of it's enlisted force through a sound educational program.

### 5 Make the right choice - don't drink and drive

Drunk driving is a crime. More importantly, it is not a victimless crime.

### 6-7 349th Scrapbook

A pictorial of Col. Rubeor's Chief Master Sgt. induction ceremony.

### 8 The 82nd leads in the "Get One" recruiting program

The 82nd Aerial Port Squadron brought their recruiting efforts to Marine World-Six Flags in Vallejo, Calif., and lead the wing in recruiting numbers.

### 9 A new office is formed to serve base civilian personnel

The Civilian Field Activities office will serve as a single point of contact for guidance to civilian personnel staff. See if this change may effect you.

### 10 Points of interest

The 60th AMW Commander shares some key issues for the upcoming years that will change the face of Travis Air Force Base.

### 10 Immediate change of the Uniform of the Day

U.S. Air Force Vice Commander, Lt. Gen. John R. Baker, provides the guidelines and exceptions to the most current Uniform of the Day policy.

### 11 Air Force Chief of Staff thanks Reservist for their work

Gen. John P. Jumper, Air Force chief of staff, sent a letter of appreciation to Lt. Gen. James E. Sherrard III, commander of Air Force Reserve Command and he takes this opportunity to share it with you.

### 12 349th employment opportunities around the wing

Looking for that new career? The 349th is now hiring civilian and Air Reserve Technician employees throughout the wing. See where positions are vacant and who to contact to apply.

## On the Cover



**Raise your hand:** Tech. Sgt. Steven Peterson, 349th Maintenance Group (top right), had the once-in-a-lifetime privilege of being reenlisted by **Brig. Gen. Chuck Yeager**, the first man to break the sound barrier.

Senior Master Sgt. Victor R. Talani, 349th Communication Squadron (bottom left), has the distinct pleasure of having Maj. Gen. Sydney Novaresi, former 4th Air Force commander, reenlist him at the Enlisted Wall, which was built in honor of the Enlisted Forces at Travis.

Top right cover photo by Nan Wylie, Base Multimedia Service Center  
Bottom left cover photo by Kristina Cilia, Base Multimedia Service Center



# Effective leaders know the importance of PME

The basic objective of our enlisted Professional Military Education (PME) is to strengthen the professional military stature of our enlisted force through a sound educational program.

PME broadens perspectives, increases knowledge of military studies, communication skills, leadership, Air Force principles and concepts, supervision, and prepares our people to assume more responsibility. All supervisors must encourage their people to complete PME courses as soon as they are eligible.

The first PME course is the Airman Leadership School. ALS prepares senior airman to assume supervisory duties.

This 5-week residence course offers instruction in leadership, followership and military citizenship in the Air Force. Our members may complete this by correspondence Course 1.

The next PME is the NCO Academy (NCOA) which broadens the leadership and management skills of our staff and

technical sergeants.

This 6-week residence course also covers Air Force history, organization, missions, professional skills, customs and courtesies, counseling techniques and personnel management. Eligible members may complete this by correspondence Course 6. This PME must be completed before assuming the grade of master sergeant.

The Senior NCO Academy (SNCOA) is the highest level of PME. This 7-week residence course provides the education necessary for our senior NCOs to become more effective leaders and managers. SNCOA includes international relations, national objectives, employment of military forces, and the Air Force role in force application, management and effective use of human resources. Our eligible members may complete this PME by correspondence Course 12.

More information is available by reading AFI 36-2301, Professional Military Education. I also encourage you to contact



## Chief's Counsel

By Command Chief Master Sgt.  
Anthony L. Maddux

your unit training manager or our people in the Wing Education and Training section for more specific instructions and guidance. They will assist you in applying for PME as well as preparing you to attend in residence.

Being the best takes a lot of work. It takes commitment and dedication. It also takes courage, tenacity and innovation. Because we live in a highly technical world that is moving at an incredible pace, we must also have the vision to move forward.

We must all continue to keep focus on our objectives, meet each goal and target and continue to improve our readiness through PME.



Photo by Audrey Quillen, Base Multimedia Service Center

## Change of command:

Col. James Rubeor (left), commander of the 349th Air Mobility Wing, presides over the change of command ceremony for the 349th Maintenance Group.

Col. Thomas A. Linster (right) is welcomed as the new commander of the 349th Maintenance Group and came to us from the 459th Logistic Group at Andrews Air Force Base, Maryland.

As group commander, Col. Linster is responsible for the leadership, management, administration, and development of programs to develop and train personnel to achieve ready reserve status in accordance with Air Force, Air Force Reserve Command, and Air Mobility Command policy.

# Make the right choices - save lives

Submitted by the 349th Safety Office

**D**runk driving is a crime. More importantly, it is not a victimless crime.

The National Highway Traffic Safety Administration estimates almost 18,000 deaths last year were due to crashes involving alcohol - about 500 more than in 2001 and representing 42 percent of all traffic fatalities. More than 700,000 people are injured each year in alcohol-related traffic crashes. Drunk driving costs Americans more than \$50 billion each year in economic losses. Drunk driving is no accident.

An individual has choices – the choice to drink, the choice to drink to impairment and a choice whether or not to drive. Drunk driving fatalities, injuries, crashes and arrests can be prevented IF people make responsible choices.

The three most critical skills necessary for a good, safe driver are judgement, vision and reaction.

- Alcohol is a depressant, which impairs a driver's judgment, vision and reaction.
- An individual's critical driving skills

can become impaired well before reaching the illegal blood alcohol limit.

- Alcohol may have a different effect each time a driver drinks depending on whether the individual has eaten, what they have eaten, mood, metabolism, the level of fatigue, and other factors.

- A 12 oz. can of beer, a 5 oz. glass of wine and 1½ oz. shot of liquor all have about the same amount of alcohol.

- The body eliminates alcohol at a rate of about one drink per hour.

- Alcohol and driving can be a deadly mix. You might kill or injure someone in a crash; you might be arrested for and convicted of drunk driving which can result in court costs, legal fees, higher automobile insurance, fines, loss of license and even imprisonment.

## Make responsible choices:

- Designate a driver ahead of time. A designated driver is a non-drinking driver.
- Take a cab or public transportation.
- Make reservations to spend the night.
- Sip your drinks, consume food and alternate with non-alcoholic beverages.
- Ask about a ride home if you have been drinking to the point of impairment.

## If hosting a party:

- Encourage your guests ahead of time to designate a driver.
- Have a key basket and collect each guest's keys upon arrival. Know the condition of your guests before returning their keys at the end of the party.
- Plan activities so that the focus isn't just on drinking.
- Serve a variety of foods and include non-alcoholic beverages alongside alcoholic beverages.
- If serving punch containing alcohol, mix with a non-carbonated base like a fruit juice because carbonated bases speed up the absorption of alcohol into the blood stream.
- Designate one person to serve as the bartender. This will help with the number of drinks and the amount of alcohol in each drink.
- Stop serving alcohol at least one hour (preferably 90 minutes) before the party is over. Bring out dessert, coffee and other non-alcoholic drinks.
- Be prepared to arrange for a ride home for your guests if necessary or to invite them to spend the night.

## You have the right to remain sober:

In an effort to "bring home" the dangers of driving under the influence, Security Forces members, Staff Sgt. Richard Styles (right) and Senior Airman Sean Quinlan (left) arrest a "drunk driver," played by Capt. Emily Farkas, (center) 60th Air Mobility Wing, during a DUI Prevention Demonstration.

The mock arrest was part of an event showing the devastating effects of drinking and driving can have not only on the driver, but also on the innocent victims he or she can hurt or kill.



Photo by Nan Wylie, Base Multimedia Service Center



# Chief Master Sergeant induction



Pictorial photos by Audrey Qu



# tion for Col. James T. Rubeor



Millen, Base Multimedia Center

# 82nd APS recruiting efforts bring 113

by Senior Master Sgt.  
Carlos E. Carrillo

82nd Aerial Port Squadron

The 82nd Aerial Port Squadron is at it again! For the second consecutive year they brought their recruiting efforts to Marine World, Six Flags, in Vallejo, Calif. bringing in 113 new recruits to their unit in the past 12 months.

An enthusiastic group comprised of Tech. Sgt. Lionel Martinez, Staff Sgt. Roberto Ojeda, Senior Airman Oliver Gravador, Airman First Class Geoffrey Henry and myself, set up a recruiting canopy and provided brochures to park



Photo by Senior Airman Oliver V. Gravador, 82nd APS

**Top Gun Recruiting Team:** (left to right) Tech. Sgt. Lionel Martinez, Staff Sgt. Roberto Ojeda, and Senior Master Sgt. Carlos E. Carrillo.

visitors.

During the two-day event May 24 and 25, the team informed interested people about the Air Force Reserve and obtained many solid "Get One" leads, bringing the total "Get Ones" for the Squadron to 113 during the past 12 months.

"We met with some great kids with real potential. I think our efforts here at Marine World work out to be an excellent recruiting tool, and I look forward to doing it again next year," said volunteer recruiter Lionel Martinez.

After Sept. 11, 2001, the 82nd APS personnel felt the need to promote their squadron to the various Bay Area communities. Besides Marine World-Africa USA, the 82nd recruiting team has successfully attended job fairs, street fairs, the 2002 Benicia water races, and the Chicano Correctional Workers Association Convention at Visalia, Calif., in November 2002.

The 82nd APS's assertive recruiting program goes beyond promoting the Air Force Reserve and their squadron to the community. Their program also



Photo by Senior Airman Oliver V. Gravador, 82nd APS

**Gather 'round:** The 82nd Aerial Port Squadron set up this recruiting booth at Marine World, Six Flags, Vallejo, Calif. Their effort brought the squadron's "Get One" count up to 113 in the past 12 months

addresses employee recognition, squadron membership, active recruitment participation, and morale and retention within the squadron.

The 82nd APS was activated in March 2003 and is augmenting the active duty 60th Aerial Port Squadron at Travis AFB. Many of their members are currently deployed throughout the world in support of our many military operations.

Nonetheless, their tireless and enthusiastic recruiting team continues working within the community seeking new, qualified recruits for the 82nd APS and the Air Force Reserve.

## News Briefs

### 70th ARS needs flight engineers

The 70th Air Refueling Squadron is accepting resumes from cross flow flight engineers (C-5, C-141 and C-130) and KC-10 crew chiefs and maintenance personnel, active duty and reserve for a position of KC-10 flight engineers.

We also welcome active-duty KC-10 flight engineers who would like to join us, we will gladly consider you now, pending the end of Stop Loss.

If interested, contact Chief Master Sgt. Trish Thornton, 70th ARS chief flight engineer, at [patricia.thornton@travis.af.mil](mailto:patricia.thornton@travis.af.mil) or by phone, (707) 424-7003.

### Contact is now available online

We want to know how many of you would be interested in viewing the monthly *Contact* magazine from your personal or civilian employment computer.

If interested and willing to disclose your personal/civilian employment email address to the 349th Public Affairs office, send it to [349amw.pa@travis.af.mil](mailto:349amw.pa@travis.af.mil).

Your email address will be added to an ever growing distribution list. You will then be notified of the new issue, providing a link to the website.

To view the current and previous editions of the "E-Contact", go to: <https://www.travis.af.mil/pages/349pa/index.html>

### Operation Teddy Bear

Meetings are on Sundays of each UTA, at 1 p.m., wing conference room.

#### A Flight Coordinator:

**Tech. Sgt. Jodi Slezak**, 349th MAS, (707) 424-1800.

#### B Flight Coordinators:

**Senior Master Sgt. Pat McReynolds**, 349th AMXS, (707) 424-7015 and **Tech. Sgt. Andrew Hopkins**, 55th Aerial Port Squadron, (707) 424-7060.

#### C Flight Coordinators:

**Tech. Sgt. David Hoggard**, 349th Equipment Maintenance Squadron, (707) 424-5262 and **Senior Airman Amber Sapp**, 349th Logistics Readiness Squadron, (707) 424-1857.



# New office serves civilian personnel

by Master Sgt. Randy L. Mitchell  
AFPC Public Affairs

**T**he newly formed Civilian Field Activities office will soon serve as a single point of contact about civilian personnel operational issues for major commands and civilian personnel flights.

The new office will provide standardization and consistency to its customers by becoming the new focal point for MAJCOMs and CPFs to receive operational guidance.

"A recent headquarters review revealed operational work was being performed by the AF/DP staff, whose mission is to develop and issue policy," said Ms. Lou Fletcher, who heads the new office.

"By establishing this office and moving the operational work to Air Force Personnel Center, it streamlined the Air Staff by allowing policy to be the primary function performed in Washington," said Fletcher. "It also serves as the starting point for transitioning all operational work under one organization."

"We envision providing comprehensive implementation guidance to civilian personnel staffs, which have been severely reduced over the past eight years," said Mr. Gregory Den Herder, AFPC executive director.



In addition to assisting MAJCOMs and CPFs with guidance, the new office will identify the training and career development needs of our base-level programs.

"Additionally, the office will conduct assessments," Fletcher said. "This will give us firsthand knowledge of what is working well in the field, and what isn't

working well. This will make us more responsive to our customers on a day-to-day basis, much like our AFPC counterparts in uniform do for the military personnel flights."

Even though the office is not yet fully staffed, it already has a defined purpose and goal.

"Whether military or civilian, we envision having one management assessment team per base," Fletcher said. MPFs and CPFs will be assessed at the same time with one in-brief, one out-brief and one report. This synergy will allow us to maximize the use of existing technology to lessen the workload on both military and civilian personnel flights.

"I'm not sure where we will end up when the dust settles, but the pace at which business is done today shows a need for change and I'm confident my office will meet all expectations," Fletcher said.

For more information please contact Lou Fletcher at DSN 665-4635 in the civilian field activities office between 6:30 a.m. and 4:30 p.m. weekdays.

## Have a voice - Air Force Association Reserve Advisory Council works to address special issue

by Senior Master Sgt. Julie Slagle  
AFA Reserve Advisory Council

**W**ould you like to see your retirement check earlier? Do you enjoy receiving a pay raise each year? Are you worried about losing your Reserve position due to the Base Realignment and Closure (BRAC) process? Are there other legislative issues affecting Reservists that you would like to see action on?

The Reserve Advisory Council to the Air Force Association (AFA) is the voice of Reservists on these issues. The council is a group of carefully

selected reservists from all parts of the command. They meet quarterly to identify problems and develop solutions to our issues. Your newly appointed representative on the AFA Reserve Advisory Council is myself, Senior Master Sgt. Julie Slagle, the Flight Engineer Superintendent in the 79th Air Refueling Squadron.

I recently attended the first meeting of the AFA Reserve Advisory Council in Washington D.C. Issues such as the at age-55 retirements, the annual defense budget including pay raises and the BRAC were presented as topics currently under Congressional consideration.

The Reserve Advisory Council works closely with the AFA on the most pertinent issues to Reservists. AFA then adds these issues to the legislative efforts it presents to Congress each year.

You are an important piece of this process. By passing on your concerns to

me, I can bring it to the Advisory Council for consideration.

Remember, this is the only way they will find out what issues concern you.

I am also available to brief your unit about ongoing legislative efforts and how you as a constituent can voice your opinion to Congress.

Please feel free to call me at (707) 424-7911 or email me at [julie.slagle@travis.af.mil](mailto:julie.slagle@travis.af.mil).



### 349th Combat Dining-Out

Date: Aug. 2

Time: 5-8 p.m.

Price per person:

E-1 - E-6 = \$5.00

E-7 - O-2 = \$10.00

O-3 and above = \$12.00

Tickets may be purchased from any First Sergeant.

# Points of interest

*According to Brig. Gen. Bradley S. Baker, Commander, 60th AMW*

**Submitted by Col. Fouad Yacoub**  
349th AMW Vice Commander

I recently had the opportunity to attend General Baker's Commander's Call with a few of our squadron commanders. It was very informative and here are the highlights:

- 74 million dollars in Travis Air Force Base construction covering 47 projects. Some of projects include the Base Theatre renovation, newly constructed Air Force Band building, Honor Guard facility upgrades, refurbishing/widening of Travis Blvd., and the addition of numerous parking lots.
- 107 billion dollars for the Air Force in Fiscal Year 04.
- C-5 Avionic Modernization Program
  - from May 2004 to July 2006.
  - Cost is 187 million dollars.

- 52 aircraft funded, may increase to 112 aircraft.
- Air Force wide, 14 C-5 aircraft will be retired to offset C-17 purchases.
- At Travis, 12 C-17s starting in June 2006; base will give up 12 C-5s.
- C-17 purchases could go as high as 300 aircraft.
- By replacing 12 C-5s and gaining 12 C-17s, we will only lose 35 to 50 jobs throughout the base.
- A new Professional Military Education program moves into modules which is job-specific.
- Since the war is over, we will need to continue to keep the reserve mobilized to reconstitute the active duty and the reserve forces before deactivation is complete.
- World-wide, there are 360,877 active duty Air Force personnel, and according

to USAF Fact Sheet we have 128,000 Reserve (of which 72,195 train regularly), and 106,000 Air National Guard.

- Approximately 1,300 personnel from Team Travis had been deployed, plus an additional 400 C-5 crews for a total of 1,700 people.
- Team Travis has flown almost 60,000 flying hours—twice the norm.
- Secretary of Defense has stated in Phoenix rally that there were 26,000 sorties flown, 20,000 plus of these sorties were by the Air Mobility Command.

General Baker expressed that he is very proud of the men and women of the 349th Air Mobility Wing, especially those members who were activated, and with the hard work that everyone has put forth by active and reserve members alike.

## Policy change for uniform of the day

**by Lt. Gen. John R. Baker**  
USAF Vice Commander

As of June 1, 2003, the preferred uniform of the day (UOD) for AMC and tenant units is short sleeve blue shirt (with or without tie/tab), or long sleeve blue shirt with tie/tab.

The only exemptions to this policy are individuals whose daily duties call for wear of utility uniforms, or who are performing work on 12 hour shifts. Sister service personnel assigned to AMC units will wear the following:

**Army:** Class B (short sleeve green shirt [with or without tie/tab] or long sleeve green shirt with tie/tab).

**Marine Corps:** Service B (long sleeve khaki shirt with tie/tab).

**Navy:** Service Khaki or Winter Blue (E-7 and above); Winter Blue (E-6 and below).



**Coast Guard:** Service Dress Blue Bravo.

Operational necessity and common sense may dictate wear of Battle Dress Uniform or equivalents at certain times. During declared contingency operations the UOD will be BDU/flight suit except on the last duty day of the month when any combination blue uniform, or service equivalent, will be worn. Navy, Marine Corps, and Coast Guard uniform combinations are seasonal and change at prescribed times

during the year.

The travel uniform required when traveling in CONUS is long or short sleeve blue uniform with tie/tab, or service equivalent.

During both normal and contingency periods, Directors and Commanders are encouraged to require blue uniform

combinations for individuals participating in ceremonial events, such as promotion, award ceremonies, or special observances where this attire is more appropriate.

**Editor's note:** Per the 349th Command Section, all 349th AMW unit personnel who do not require BDU/flight suits for performance of their daily duty will wear a blue uniform while on duty. This policy goes into effect immediately.

**All are invited to the  
farewell reception  
for Col. Jim Rubeor  
on**

**July 12, 2003  
from 3-5 p.m.**

**Location: TBA\***

**\*See your First Sergeant for up-to-date information.**



# Chief of Staff thanks Reserve for support

(Gen. John P. Jumper, Air Force chief of staff, sent the following letter to Lt. Gen. James E. Sherrard III, commander of Air Force Reserve Command.)

Dear General Sherrard,

The men and women of Air Force Reserve Command performed superbly during Operation Iraqi Freedom. The world witnessed joint warfighting at its best and the critical role played by well-trained and well-led airmen.

Airmen from the Reserve were pivotal to the coalition's successes in the war. Our nation's military was able to achieve rapid victory because of the dedicated service of these great citizen airmen. The loyalty and courage displayed to their nation is a model for all airmen to follow.

Please relay my sincere appreciation to all the members of your command. May God bless our great Air Force and our great nation!

**Gen. John P. Jumper**  
Air Force Chief of Staff



(Air Force courtesy photo)

**FYI:** Gen. John P. Jumper is Chief of Staff of the U.S. Air Force, Washington, D.C. As Chief, he serves as the senior uniformed Air Force officer responsible for the organization, training and equipage of 710,000 active-duty, Guard, Reserve and civilian forces serving in the United States and overseas.

## Newly named joint installations will reflect multi-service use

by 2nd Lt. Lance Patterson  
AFPC Public Affairs

This summer nine Air Force Reserve Command installations will be redesignated joint bases or stations to reflect the multi-service use of the facilities.

Lt. Gen. James E. Sherrard III, Air Force Reserve Command commander, initiated the change. At his suggestion, the civil engineer at Headquarters AFRC completed a survey of the installations where the command is the host and determined nine locations qualify for joint status.

The locations and their future designations are:

- Dobbins Joint Air Reserve Base, Ga.;
- Grissom JARB, Ind.;

- Homestead JARB, Fla.;
- March JARB, Calif.;
- Minneapolis-St. Paul Joint Air Reserve Station, Minn.;
- Niagara Falls JARS, N.Y.;
- Pittsburgh JARS, Pa.;
- Westover JARB, Mass.; and
- Youngstown JARS, Ohio.

"The primary change is simply to insert 'joint' in the installation title," said Thomas Hovey, chief of civil engineer operations at Headquarters AFRC. "No other relationships will change.

"We are compiling data from the installations and plan to submit one package to the Air Staff," he said. "Our goal is to publish special orders and complete the process by July 31, 2003."

Homestead is a special case, since action is on going to convert it from an

air station to an air reserve base with the signing of a supplemental record of decision. This action officially transfers the airfield to the Reserve, according to Hovey.

"This will take effect after completing the property documentation transfer from Air Combat Command and publishing Air Staff special orders," he said. "We anticipate this action to be completed by June 30."

One AFRC installation that's not changing its designation is Gen. Mitchell International Airport ARS in Milwaukee. The Reserve's 440th Airlift Wing is the host, and there are no major tenants assigned as part of the installation. Although, the Air National Guard's 128th Air Refueling Wing shares the same airfield, it is on a separate installation. (AFRC News Service)

## Employment

UNIT	SERIES	ART	NON-ART	# OF VAC	REMARKS
349th OPS	GS-2181-14	X		1	Aircraft Operations Officer
70th ARS	GS-0303-07	X		1	Operations Resource Mgt
79th ARS	GS-0303-07	X		1	Operations Resource Mgt
349th CS	GS-2210-11		X	1	Information Technology Spec
82nd APS	GS-0303-07	X		1	Resource Mgmt Assistant (Office Automation)
349th CS	GS-2210-09	X		1	Information Technology Spec
349th AMXS	WS-8801-08	X		1	Aircraft Overhaul Supervisor
349th AMXS	WS-8801-10	X		1	Aircraft Overhaul Supervisor

The civil service vacancies are provided by the 349th Mission Support Squadron and will be announced regularly in the Contact magazine.

For more information about these vacancies, please contact the Travis Civilian Personnel Office at (707) 424-3067.

Group POCs are: Capt. Terry Cotter, 349th AMW, (707) 424-3922; Chief Master Sgt. Mark Kloeppel, 349th MDG, (707) 424-7301; Maj. Heather Capella, 349th MSG, (707) 424-3861; Master Sgt. Dave Taillon, 349th MXG, (707) 424-0715; and Ms. Karen Lobeck, 349th OG, (707) 424-2108.

**349th AIR MOBILITY WING  
520 WALDRON STREET  
TRAVIS AFB CA 94535-2100  
OFFICIAL BUSINESS**

**FIRST-CLASS MAIL  
U.S. POSTAGE PAID  
Hayward, CA  
PERMIT NO. 3335**

### Contributions for Memory Book needed

The 349th AMW is working on a Memory Book to present to Maj. Richard Lucas' widow and family.

If any wing members have any photos of Major Lucas that relate to the 349th and/or the military that we can include in the book, please contact Capt. Lynn Klink, Project POC, at (707) 424-8260, or email her at: [Lynn.Klink@travis.af.mil](mailto:Lynn.Klink@travis.af.mil).

We're also seeking memories or stories about Major Lucas that any of his colleagues and wing friends would like to share for inclusion in the Memory Book.

Major Lucas passed away unexpectedly while on duty on Feb. 12, 2003.